

Tucson Electric Power Company

Mailing Address: P.O. Box 711, Tucson, AZ 85702
Located at: 4350 E. Irvington Road, Tucson, AZ 85714

May 25, 2004

To Whom it May Concern:

It is with a great deal of pleasure that I offer the following endorsement of Richard Carter of Carter Affiliates, Inc. I have been acquainted with Richard for 6 years as a consultant and as an environmental services professional in the community.

Richard has distinguished himself as a leader in his profession. He has offered his knowledge and expertise of disposal of hazardous waste to Tucson Electric Power (TEP) which has allowed the company to save thousands of dollars over the last 6 years. Richard's main goal was to make sure TEP was in compliance with the law.

When dealing with complex environmental issues, Richard was always helping me with research through his wealth of resources. He was able to provide solutions that were successful and affordable. Richard's commitment has allowed TEP to reduce our waste, reduce our costs and remain in compliance. Richard has made my job as hazardous waste coordinator extremely easy.

It is for these reasons that I give my highest recommendation to Richard and Carter Affiliates. He has proven himself to be a great business partner as well as a good friend. Please feel free to call me if you have any questions.

Sincerely,



Jennifer R. Lopez
Hazardous Waste Coordinator

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